2024 Greenwich Leaders: Asian Large Corporate Banking, Cash Management and FX

Q1 2024

Coalition Greenwich presents the overall and regional lists of the 2024 Greenwich Share and Quality Leaders in Asian Large Corporate Banking, Asian Large Corporate Cash Management, Asian Corporate Foreign Exchange, and the winners of the 2024 Greenwich Excellence Awards in several important categories.

Greenwich Share and Quality Leaders — 2024



Asian Large Corporate Banking Penetration

Bank	Market Penetration ¹	Statistical Rank
HSBC	50%	1
DBS	44%	2
Standard Chartered	Bank 40%	3
Citi	34%	4
BNP Paribas	24%	5

Asian Large Corporate Cash Management Penetration

Bank	Market Penetration ²	Statistical Rank
HSBC	34%	1
DBS	26%	2T
Citi	25%	2T
Standard Chartered	Bank 24%	4
BNP Paribas	14%	5



Asian Large Corporate Banking Quality

	•	,	
Bank			
ANZ Bank DBS			

Asian Large Corporate Cash Management Quanty		
Bank		
J.P. Morgan		

Note: Market Penetration is the proportion of companies interviewed that consider each bank an important provider of: ¹corporate banking services; ²corporate cash management services. Based on 954 respondents for large corporate banking and 1,177 for large corporate cash management. Share Leaders are based on top 5 leading banks including ties. Quality Leaders are cited in alphabetical order including ties. Source: Coalition Greenwich Voice of Client - 2023 Asian Large Corporate Banking and 2023 Asian Large Corporate Cash Management Studies

Greenwich Quality Leaders — 2024



Asian Corporate Foreign Exchange Service Quality	Asian Corporate Foreign Exchange Trading Quality
Bank	Bank
HSBC	HSBC
Asian Corporate Foreign Exchange Sales Quality	
Bank	
DBS HSBC	
11000	

Note: Based on 383 respondents. Quality Leaders are cited in alphabetical order including ties. Source: Coalition Greenwich Voice of Client – 2023 Asian Corporate Foreign Exchange Study

Greenwich Share Leaders — 2024

Large Corporate Banking by Region



China (171)	Singapore (165)		
	550		
Bank of China 79% 1	DBS	78%	1
Industrial and Commercial Bank of China 63% 2	HSBC	47%	2T
China Construction Bank 50% 3	Standard Chartered Bank	45%	2T
	United Overseas Bank	44%	2T
Hong Kong (108)	South Korea (60)		
HSBC 78% 1	KEB Hana Bank	87%	1
Bank of China 69% 2	Shinhan Bank	83%	2
DBS 52% 3T	Kookmin Bank	78%	3T
Standard Chartered Bank 49% 3T	Woori Bank	78%	3T
India (194)	Taiwan (70)		
HDFC 68% 1	DBS	77%	1
ICICI Bank 62% 2	CTBC Bank	67%	2T
State Bank of India 58% 3T	Mega International Commercial Bank	67%	2T
Axis Bank 57% 3T			
Indonesia (86)	Thailand (29)		
Bank Mandiri 72% 1	Kasikornbank (Kbank)	93%	1
Bank Central Asia 49% 2	Bangkok Bank	79%	2T
United Overseas Bank 37% 3T	Krung Thai Bank	79%	2T
HSBC 34% 3T	Siam Commercial Bank	79%	2T
ANZ Bank 33% 3T			
Malaysia (41)	Vietnam (20)		
Malayan Banking Berhad 83% 1	Vietcombank	85%	1
CIMB 59% 2	Bank for Investment and Development	65%	2T
Standard Chartered Bank 51% 3T	of Vietnam (BIDV)		
United Overseas Bank 51% 3T	VietinBank	60%	2T

Note: Numbers in parentheses reflect number of respondents. Market Penetration is the proportion of companies interviewed that consider each bank an important provider of corporate banking services. Market-level leaders are based on top 3 leading banks including ties. Source: Coalition Greenwich Voice of Client – 2023 Asian Large Corporate Banking Study

Greenwich Quality Leaders — 2024

Large Corporate Banking by Region



Asian Large Corporate Banking Quality	Asian Large Corporate Banking Quality
China (171)	Singapore (165)
ANZ Bank	ANZ Bank
	DBS
Hong Kong (108)	South Korea (60)
DBS	HSBC
HSBC	KEB Hana Bank
India (194)	Taiwan (70)
J.P. Morgan	DBS
Indonesia (86)	Thailand (29)
DBS	Bank of Ayudhya
United Overseas Bank	
Malaysia (41)	Vietnam (20)
Malayan Banking Berhad	*

Note: *Quality evaluations did not yield statistically differentiated banks for this region. Numbers in parentheses reflect number of respondents. Quality Leaders are cited in alphabetical order including ties.

Source: Coalition Greenwich Voice of Client – 2023 Asian Large Corporate Banking Study

Greenwich Share Leaders — 2024

Large Corporate Cash Management by Region



Asian Large Corporate Cash Man Management Market Penetration Penetration	rket tion	Statistical Rank	Asian Large Corporate Cash Management Market Penetration	Market Penetration	Statistical Rank
China (217)			Singapore (191)		
Bank of China 6	61%	1	DBS	61%	1
Industrial and Commercial Bank of China 4	43%	2	Citi	30%	2T
China Construction Bank	30%	3T	HSBC	29%	2T
HSBC 2	29%	3T	Standard Chartered Bank	29%	2T
Hong Kong (138)			South Korea (85)		
HSBC 6	69%	1	KEB Hana Bank	79%	1
Bank of China 5	52%	2	Woori Bank	65%	2T
Standard Chartered Bank	36%	3	Shinhan Bank	64%	2T
India (217)			Taiwan (83)		
HDFC 5	51%	1	Citi	45%	1T
ICICI Bank	41%	2	Mega International Commercial Ban	k 42%	1T
Axis Bank 3	35%	3T	DBS	40%	3T
State Bank of India	32%	3T	HSBC	40%	3T
			CTBC Bank	39%	3T
Indonesia (102)			Thailand (52)		
Bank Mandiri 6	65%	1	Kasikornbank (Kbank)	75%	1
Bank Central Asia	43%	2	Siam Commercial Bank	69%	2
HSBC 2	26%	3T	Bangkok Bank	63%	3
United Overseas Bank	25%	3T			
Malaysia (56)			Vietnam (24)		
Malayan Banking Berhad 7	70%	1	Vietcombank	83%	1
Standard Chartered Bank	43%	2T	VietinBank	54%	2T
HSBC	41%	2T	HSBC	50%	2T
CIMB	39%	2T			

Note: Numbers in parentheses reflect number of respondents. Market Penetration is the proportion of companies interviewed that consider each bank an important provider of corporate cash management services. Market-level leaders are based on top 3 leading banks including ties. Source: Coalition Greenwich Voice of Client – 2023 Asian Large Corporate Cash Management Study

Greenwich Quality Leaders — 2024

Large Corporate Cash Management by Region



Asian Large Corporate Cash Management Quality	Asian Large Corporate Cash Management Quality
China (217)	Singapore (191)
China Merchants Bank (CMB)	DBS
J.P. Morgan	
Hong Kong (138)	South Korea (85)
DBS	KEB Hana Bank
J.P. Morgan	
India (217)	
Citi	Citi
Deutsche Bank	DBS
J.P. Morgan	
Indonesia (102)	Thailand (52)
Bank Central Asia	Siam Commercial Bank
Malaysia (56)	Vietnam (24)
Malayan Banking Berhad	*
Standard Chartered Bank	

Note: *Quality evaluations did not yield statistically differentiated banks for this region. Numbers in parentheses reflect number of respondents. Quality leaders are cited in alphabetical order including ties.

Source: Coalition Greenwich Voice of Client – 2023 Asian Large Corporate Cash Management Study

2024 Greenwich Excellence Awards for Asian Large Corporate Finance

Among More Than 255 Banks Evaluated, 9 Have Distinctive Quality



Asian Large Corporate Banking

Ease of Doing **Business**

ANZ Bank **DBS**

J.P. Morgan

Effectiveness of Main Contact to Support KYC Processes

ANZ Bank **DBS**

Knowledge of **Transaction Banking Needs**

DBS

Effective Senior Management Support

DBS

Frequency of Contact

ANZ Bank DBS

Knowledge of International **Banking Needs**

Proactive Provision

Timely Follow-Up

of Advice

ANZ Bank

DBS

DBS

Citi **HSBC**

Coordination of **Product Specialists**

ANZ Bank DBS

Ability to Support ESG Journey

DBS HSBC

Digital

Overall Digital Experience

Citi **DBS**

J.P. Morgan

Ability to Digitize KYC Processes

DBS

Note: Based on interviews with 954 corporates with annual revenues of \$500 million or more.

The findings reported in this document reflect solely the views reported to us by the research participants and do not represent opinions or endorsements by Coalition Greenwich or its staff.

2024 Greenwich Excellence Awards for Asian Large Corporate Finance

Among More Than 255 Banks Evaluated, 9 Have Distinctive Quality



Asian Large Corporate Cash Management

Ease of Doing Business Bank of America DBS Deutsche Bank J.P. Morgan	International Product Capability J.P. Morgan	International Network Breadth Citi HSBC J.P. Morgan	Innovation DBS J.P. Morgan
Quality of Advice J.P. Morgan	Customer Service J.P. Morgan	Timely Follow-Up Bank of America J.P. Morgan	Accuracy of Operations Bank of America BNP Paribas J.P. Morgan
Frequency of Contact J.P. Morgan Mizuho Bank	Real-Time Insights and Analytics on Payments and Receivables J.P. Morgan	Real-Time Execution of Payments Bank of America Citi J.P. Morgan	Provision of Liquidity Management Solutions Deutsche Bank J.P. Morgan

Digital

Digital Platform Design	Digital Platform	Digital Platform	Integration with
Citi	Functionality	Security Capabilities	Corporate IT Systems
DBS	DBS	BNP Paribas	Deutsche Bank
	J.P. Morgan	J.P. Morgan	J.P. Morgan

Account Opening or Product Implementation

Account Opening Process	Satisfaction with Documentation	Digitization of Implementation Process
*	Deutsche Bank	from End to End
	J.P. Morgan	DBS

Note: Based on interviews with 1,177 corporates with annual revenues of \$500 million or more. * Quality evaluations did not yield statistically differentiated banks for the excellence factor.

The findings reported in this document reflect solely the views reported to us by the research participants and do not represent opinions or endorsements by Coalition Greenwich or its staff.

Gaurav Arora, Ruchirangad Agarwal, Delia Phua, Wesley Han, Farhan Karachiwala, Elijah Lim, and Pushpak Vanjari specialize in Asian corporate/transaction banking and treasury services. Tom Jacques and Vignesh Srinivasan specialize in foreign exchange services in Asia.

METHODOLOGY

From August to December 2023, Coalition Greenwich conducted 954 interviews in large corporate banking, 1,177 in large corporate cash management, and 383 in corporate foreign exchange at companies in China, Hong Kong, India, Indonesia, Laos, Malaysia, the Philippines, Singapore, South Korea, Taiwan, Thailand, and Vietnam. Subjects covered included product demand, quality of coverage, and capabilities in specific product areas.

Coalition Greenwich, a division of CRISIL, an S&P Global Company, is a leading global provider of strategic benchmarking, analytics and insights to the financial services industry.

We specialize in providing unique, high-value and actionable information to help our clients improve their business performance.

Our suite of analytics and insights encompass all key performance metrics and drivers: market share, revenue performance, client relationship share and quality, operational excellence, return on equity, behavioral drivers, and industry evolution.

About CRISIL

CRISIL is a leading, agile and innovative global analytics company driven by its mission of making markets function better. It is majority owned by S&P Global Inc., a leading provider of transparent and independent ratings, benchmarks, analytics, and data to the capital and commodity markets worldwide.

CRISIL is India's foremost provider of ratings, data, research, analytics, and solutions with a strong record of growth, culture of innovation, and global footprint.

It has delivered independent opinions, actionable insights and efficient solutions to over 100,000 customers through businesses that operate from India, the U.S., the U.K., Argentina, Poland, China, Hong Kong, and Singapore.

For more information, visit www.crisil.com

Disclaimer and Copyright

This Document is prepared by Coalition Greenwich, which is a part of CRISIL Ltd, an S&P Global company. All rights reserved. This Document may contain analysis of commercial data relating to revenues, productivity and headcount of financial services organisations (together with any other commercial information set out in the Document). The Document may also include statements, estimates and projections with respect to the anticipated future performance of certain companies and as to the market for those companies' products and services.

The Document does not constitute (or purport to constitute) an accurate or complete representation of past or future activities of the businesses or companies considered in it but rather is designed to only highlight the trends. This Document is not (and does not purport to be) a comprehensive Document on the financial state of any business or company. The Document represents the views of Coalition Greenwich as on the date of the Document and Coalition Greenwich has no obligation to update or change it in the light of new or additional information or changed circumstances after submission of the Document.

This Document is not (and does not purport to be) a credit assessment or investment advice and should not form basis of any lending, investment or credit decision. This Document does not constitute nor form part of an offer or invitation to subscribe for, underwrite or purchase securities in any company. Nor should this Document, or any part of it, form the basis to be relied upon in any way in connection with any contract relating to any securities. The Document is not an investment analysis or research and is not subject to regulatory or legal obligations on the production of, or content of, investment analysis or research.

The data in this Document may reflect the views reported to Coalition Greenwich by the research participants. Interviewees may be asked about their use of and demand for financial products and services and about investment practices in relevant financial markets. Coalition Greenwich compiles the data received, conducts statistical analysis and reviews for presentation purposes to produce the final results.

THE DOCUMENT IS COMPILED FROM SOURCES COALITION GREENWICH BELIEVES TO BE RELIABLE. COALITION GREENWICH DISCLAIMS ALL REPRESENTATIONS OR WARRANTIES, EXPRESSED OR IMPLIED, WITH RESPECT TO THIS DOCUMENT, INCLUDING AS TO THE VALIDITY, ACCURACY, REASONABLENESS OR COMPLETENESS OF THE INFORMATION, STATEMENTS, ASSESSMENTS, ESTIMATES AND PROJECTIONS, ANY WARRANTIES OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE ARISING OUT OF THE USE OF ALL OR ANY OF THIS DOCUMENT. COALITION GREENWICH ACCEPTS NO LIABILITY WHATSOEVER FOR ANY DIRECT, INDIRECT OR CONSEQUENTIAL LOSS OR DAMAGE OF ANY KIND ARISING OUT OF THE USE OF ALL OR ANY OF THIS DOCUMENT.

Coalition Greenwich is a part of CRISIL Ltd, an S&P Global company. ©2024 CRISIL Ltd. All rights reserved.

