2023 Greenwich Leaders: Asian Large Corporate **Banking and Cash Management**

Q1 2023

Coalition Greenwich presents the overall and regional lists of 2023 Greenwich Share and Quality Leaders in Asian Large Corporate Banking and Asian Large Corporate Cash Management and the winners of the 2023 Greenwich Excellence Awards in several important categories.

Greenwich Share and Quality Leaders — 2023



Asian Large Corporate Banking Market Penetration

Bank	Market Penetration ¹	Statistical Rank
HSBC	51%	1
DBS	46%	2
Standard Chartered	Bank 45%	3
Citi	37%	4
BNP Paribas	26%	5

Asian Large Corporate Cash Management Market Penetration

Bank	Market Pe	netration ²	Statistical Rank
HSBC		34%	1
Citi		27%	2T
Standard Charte	red Bank	26%	2T
DBS		25%	4
BNP Paribas		14%	5

Greenwich Quality Leader

Asian Large Corporate Banking Quality

Bank	 	
ANZ Bank		

Asian Large Corporate Cash Management Quality

Bank	
Bank of America	
DBS	
I.P. Morgan	

Note: Market Penetration is the proportion of companies interviewed that consider each bank an important provider of: ¹corporate banking services; ²corporate cash management services. Based on 912 respondents for large corporate banking and 1,179 for large corporate cash management. Share Leaders are based on top 5 leading banks including ties. Quality Leaders are cited in alphabetical order including ties. Source: Coalition Greenwich Voice of Client - 2022 Asian Large Corporate Banking and Coalition Greenwich Voice of Client - 2022 Asian Large Corporate **Cash Management Studies**

Greenwich Share Leaders — 2023 Large Corporate Banking by Region



Asian Large Corporate Banking Market Penetration	Market Penetration	Statistical Rank	Asian Large Corporate Banking Market Penetr
China (170)			Singapore (149)
Bank of China	79%	1	DBS
Industrial and Commercial Bank	64%	2	HSBC
of China (ICBC)			Standard Chartered Bar
Agricultural Bank of China	55%	3Т	United Overseas Bank
China Construction Bank	55%	3Т	
Hong Kong (100)			South Korea (60)
HSBC	78%	1	KEB Hana Bank
Bank of China	73%	2	Shinhan Bank
Standard Chartered Bank	53%	3	Kookmin Bank
India (177)			Taiwan (69)
HDFC	68%	1	DBS
State Bank of India	60%	2	Mega International Com
Axis Bank	55%	3Т	CTBC Bank
ICICI Bank	54%	3Т	
Indonesia (78)			Thailand (30)
Bank Mandiri	73%	1	Kasikornbank (Kbank)
Bank Central Asia	50%	2	Bank of Ayudhya
United Overseas Bank	41%	3Т	Krung Thai Bank
DBS	38%	3Т	
HSBC	37%	3Т	
Malaysia (42)			Vietnam (22)
Malayan Banking Berhad	76%	1	Vietcombank
CIMB	55%	2	HSBC
HSBC	45%	3Т	VietinBank
Standard Chartered Bank	43%	3Т	

Asian Large Corporate Banking Market Penetration	Market Penetration	Statistical Rank
Singapore (149)		
DBS	81%	1
HSBC	42%	2T
Standard Chartered Bank	42%	2T
United Overseas Bank	41%	2T
South Korea (60)		
KEB Hana Bank	90%	1
Shinhan Bank	78%	2T
Kookmin Bank	77%	2T
Taiwan (69)		
DBS	74%	1
Mega International Commercial B	ank 70%	2
CTBC Bank	67%	3
Thailand (30)		
Kasikornbank (Kbank)	90%	1
Bank of Ayudhya	77%	2T
Krung Thai Bank	73%	2T
Vietnam (22)		
Vietcombank	77%	1T
HSBC	73%	1T
VietinBank	68%	3

Note: Numbers in parentheses reflect number of respondents. Market Penetration is the proportion of companies interviewed that consider each bank an important provider of corporate banking services. Market-level leaders are based on top 3 leading banks including ties.

Source: Coalition Greenwich Voice of Client - 2022 Asian Large Corporate Banking Study

Greenwich Quality Leaders — 2023 Large Corporate Banking by Region



Asian Large Corporate Banking Quality	Asian Large Corporate Banking Quality
China (170)	Singapore (149)
ANZ Bank	ANZ Bank
DBS	DBS
	J.P. Morgan
Hong Kong (100)	South Korea (60)
ANZ Bank	HSBC
Bank of America	CTBC Bank
HSBC	DBS
ICICI Bank	HSBC
J.P. Morgan	
Indonesia (78)	Thailand (30)
DBS	Bank of Ayudhya
HSBC	Siam Commercial Bank
United Overseas Bank	
Malaysia (42)	Vietnam (22)
Malayan Banking Berhad	*

Note: *Quality evaluations did not yield statistically differentiated banks for this region. Numbers in parentheses reflect number of respondents. Quality Leaders are cited in alphabetical order including ties.

Source: Coalition Greenwich Voice of Client - 2022 Asian Large Corporate Banking Study

Greenwich Share Leaders — 2023

Large Corporate Cash Management by Region



Asian Large Corporate Cash Management Market Penetration		Statistical Rank	Asian Large Corporate Cash Management Market Penetration	Market Penetration	Statistical Rank
China (216)			Singapore (186)		
Bank of China	68%	1	DBS	56%	1
Industrial and Commercial Bank	47%	2	Citi	32%	2
of China (ICBC)			HSBC	27%	3
China Construction Bank	35%	3Т			
Agricultural Bank of China	34%	3T			
Hong Kong (130)			South Korea (83)		
HSBC	68%	1	KEB Hana Bank	78%	1
Bank of China	48%	2	Shinhan Bank	66%	2
Standard Chartered Bank	32%	3Т	Woori Bank	59%	3
DBS	31%	3T			
India (208)			Taiwan (86)		
HDFC	53%	1	Mega International Commercial Ban	k 51%	1
ICICI Bank	36%	2T	CTBC Bank	45%	2
State Bank of India	35%	2T	Citi	42%	3Т
			HSBC	40%	3Т
Indonesia (101)			Thailand (56)		
Bank Mandiri	59%	1	Kasikornbank (Kbank)	73%	1
Bank Central Asia	46%	2	Siam Commercial Bank	64%	2
United Overseas Bank	32%	3	Bangkok Bank	52%	3Т
			Krung Thai Bank	50%	3Т
Malaysia (67)			Vietnam (29)		
Malayan Banking Berhad	61%	1	Vietcombank	52%	1T
Standard Chartered Bank	46%	2	HSBC	45%	1T
HSBC	37%	ЗT	VietinBank	41%	3
CIMB	36%	3Т			

Note: Numbers in parentheses reflect number of respondents. Market Penetration is the proportion of companies interviewed that consider each bank an important provider of corporate cash management services. Market-level leaders are based on top 3 leading banks including ties. Source: Coalition Greenwich Voice of Client - 2022 Asian Large Corporate Cash Management Study

Greenwich Quality Leaders — 2023 Large Corporate Cash Management by Region



Asian Large Corporate Cash Management Quality	Asian Large Corporate Cash Management Quality		
China (216)	Singapore (186)		
Bank of America	DBS		
J.P. Morgan			
Hong Kong (130)	South Korea (83)		
DBS	KEB Hana Bank		
India (208)			
DBS	Citi		
Deutsche Bank	CTBC Bank		
J.P. Morgan	DBS		
	HSBC		
Indonesia (101)	Thailand (56)		
United Overseas Bank	Siam Commercial Bank		
Malaysia (67)			
Standard Chartered Bank	*		

Note: *Quality evaluations did not yield statistically differentiated banks for this region. Numbers in parentheses reflect number of respondents. Quality leaders are cited in alphabetical order including ties.

Source: Coalition Greenwich Voice of Client - 2022 Asian Large Corporate Cash Management Study

2023 Greenwich Excellence Awards for Asian Large Corporate Finance

Among More Than 210 Banks Evaluated, 7 Have Distinctive Quality



Asian Large Corporate Banking

Ease of Doi Business ANZ Bank DBS J.P. Morgan	E	Knowledge of Tra Banking Needs HSBC I.P. Morgan	nsaction	Knowledge of I Banking Needs ANZ Bank HSBC	
Proactive Provisio of Advice ANZ Bank DBS HSBC	······		Effective Manager ANZ Ban DBS	nent Support	Coordination of Product Specialists ANZ Bank HSBC J.P. Morgan
Timely Follow-UpFrequency of CorANZ BankANZ BankDBSDBSJ.P. MorganJ.P. Morgan		tact	Ability to Supp ESG Journey HSBC	ort	
		Digi	ital		
	Overa Exper Citi DBS HSBC		Ability to KYC Proo DBS		

Note: Based on interviews with 912 corporates with annual revenues of \$500 million or more.

The findings reported in this document reflect solely the views reported to us by the research participants and do not represent opinions or endorsements by Coalition Greenwich or its staff.

2023 Greenwich Excellence Awards for Asian Large Corporate Finance

Among More Than 210 Banks Evaluated, 7 Have Distinctive Quality



Asian Large Corporate Cash Management

Ease of Doing Business DBS	International Product Capability Citi	International Network Breadth Citi HSBC	Innovation DBS
Quality of Advice DBS	Customer Service DBS J.P. Morgan	Timely Follow-Up Bank of America BNP Paribas	Accuracy of Operations Bank of America DBS J.P. Morgan
Frequency of Contact BNP Paribas	Account Opening Process Bank of America BNP Paribas	Real-Time Insights and Analytics on Payments and Receivables Bank of America DBS	Real-Time Execution of Payments Bank of America
	Di	gital	
Digital Platform Design Citi DBS HSBC	Digital Platform Functionality DBS	Digital Platform Security Capabilities BNP Paribas J.P. Morgan	Integration with Corporate IT Systems Bank of America Citi DBS Bank

Note: Based on interviews with 1,179 corporates with annual revenues of \$500 million or more.

The findings reported in this document reflect solely the views reported to us by the research participants and do not represent opinions or endorsements by Coalition Greenwich or its staff.

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METHODOLOGY

From September 2022 to January 2023, Coalition Greenwich conducted 912 interviews in large corporate banking and 1,179 interviews in large corporate cash management at companies in China, Hong Kong, India, Indonesia, Laos, Malaysia, Myanmar, the Philippines, Singapore, Sri Lanka, South Korea, Taiwan, Thailand, and Vietnam. Subjects covered included product demand, quality of coverage, and capabilities in specific product areas.

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