

Is a crisis a crisis if everyone knows it's coming?

April 23, 2015

A crisis is a crisis because most people didn't see it coming. Unexpected events freaks people out causing a bad chain of events - a crisis. So despite evidence that a liquidity crisis is on the horizon in the bond market, wide spread recognition that this crisis is coming leaves me wondering whether that fact alone is enough to avert the "crisis".

We speak to a lot of market participants in the course of doing business: Investors, dealers, service providers, regulators and central bankers to name a few. These are often some of the smartest people in the room (which is a large part of why I love being an analyst - but I digress). They all see the makings of liquidity crisis right under their noses. Rates have been scary low for a long time. The cost of capital has forced banks to step back from their liquidity provider role. Institutional are all going in the same direction, and will reverse course in lock step when rates eventually rise. And while technology will help in matching buyers and sellers more efficiently than in the past, the lack of capital deployed to making markets is frightening.

My new favorite question to ask these folks is what are they doing with their own money. I see this is as the ultimate sign into a finance professional's view on the market. The most interesting conversation I had in this vein was with a senior manager at a top tier hedge fund who told me most of his personal wealth was in CDs given the state of things. Wow. He really does think things will eventually hit the fan. This is all not to mention that equity and fixed income markets all feel overvalued these days, so really there isn't anywhere for the average investor to go.

So with the smartest guys in the room convinced this crisis is coming, that also means these same folks are prepared for what is to come. If they're prepared, shouldn't that dampen the crisis to such an extent that there is no crisis? Sure some folks might sustain losses as rates rise and volatility finally heads upward, but given this is capitalism and the writing on the wall, isn't that their own fault?

Then there's the regulatory side of this debate. Fed policy is what it is; I'll leave that to real economists to debate. But when it comes to the capital rules that are putting the kibosh on bank capital commitment, I'm hopeful the most punitive rules will eventually be brought back down to earth. My optimism comes from the market's experience with the Dodd-Frank implementation over the past five years. Some crazy rules were debated early on - requiring all swaps to trade in an order book, RFQ to 5, among others - but most were eventually brought to a reasonable compromise. For those rules that stuck, cries that the market would grind to a halt turned out to be unfounded. Profitability might have been hit in places, but the earth does continue to spin on its axis.

This all leaves me wondering if the liquidity crisis will ever actually become a crisis. Assuming the Fed continues to telegraph its every move, banking regulators rework the punitive rules that keep banks for

acting as the market's liquidity buffer, alternative liquidity providers will fill in some of the gaps, technology will provide additional grease to the market's gears and the major asset managers who manage most of our retirement money will ensure they're prepared when the market turns than the next crisis will not be one related to bond market liquidity.

P.S. You might be wondering where my retirement money is invested? Diversified equities. Just keep on buying and holding.

www.greenwich.com | ContactUs@greenwich.com

Coalition Greenwich, a division of CRISIL, an S&P Global Company, is a leading global provider of strategic benchmarking, analytics and insights to the financial services industry.

We specialize in providing unique, high-value and actionable information to help our clients improve their business performance.

Our suite of analytics and insights encompass all key performance metrics and drivers: market share, revenue performance, client relationship share and quality, operational excellence, return on equity, behavioral drivers, and industry evolution.

About CRISIL

CRISIL is a leading, agile and innovative global analytics company driven by its mission of making markets function better. It is majority owned by S&P Global Inc., a leading provider of transparent and independent ratings, benchmarks, analytics, and data to the capital and commodity markets worldwide.

CRISIL is India's foremost provider of ratings, data, research, analytics, and solutions with a strong record of growth, culture of innovation, and global footprint.

It has delivered independent opinions, actionable insights and efficient solutions to over 100,000 customers through businesses that operate from India, the U.S., the U.K., Argentina, Poland, China, Hong Kong, and Singapore.

For more information, visit www.crisil.com

Disclaimer and Copyright

This Document is prepared by Crisil Coalition Greenwich, which is a part of Crisil Ltd, a company of S&P Global. All rights reserved. This Document may contain analysis of commercial data relating to revenues, productivity and headcount of financial services organisations (together with any other commercial information set out in the Document). The Document may also include statements, estimates and projections with respect to the anticipated future performance of certain companies and as to the market for those companies' products and services.

The Document does not constitute (or purport to constitute) an accurate or complete representation of past or future activities of the businesses or companies considered in it but rather is designed to only highlight the

trends. This Document is not (and does not purport to be) a comprehensive Document on the financial state of any business or company. The Document represents the views of Crisil Coalition Greenwich as on the date of the Document and Crisil Coalition Greenwich has no obligation to update or change it in the light of new or additional information or changed circumstances after submission of the Document.

This Document is not (and does not purport to be) a credit assessment or investment advice and should not form basis of any lending, investment or credit decision. This Document does not constitute nor form part of an offer or invitation to subscribe for, underwrite or purchase securities in any company. Nor should this Document, or any part of it, form the basis to be relied upon in any way in connection with any contract relating to any securities. The Document is not an investment analysis or research and is not subject to regulatory or legal obligations on the production of, or content of, investment analysis or research.

The data contained in the Document is based upon a particular bank's scope, which reflects a bank's data submission, business structure, and sales revenue Reporting methodology. As a result, any data contained in the Document may not be directly comparable to data presented to another bank. For franchise benchmarking, Crisil Coalition Greenwich has implemented equal ranking logic on aggregate results i.e., when sales revenues are within 5% of at least one competitor ahead, a tie is shown and designated by = (where actual ranks are shown). Entity level data has no equal ranking logic implemented and therefore, on occasion, the differences between rank bands can be very close mathematically.

The data in this Document may reflect the views reported to Crisil Coalition Greenwich by the research participants. Interviewees may be asked about their use of and demand for financial products and services and about investment practices in relevant financial markets. Crisil Coalition Greenwich compiles the data received, conducts statistical analysis and reviews for presentation purposes to produce the final results.

THE DOCUMENT IS COMPILED FROM SOURCES CRISIL COALITION GREENWICH BELIEVES TO BE RELIABLE. CRISIL COALITION GREENWICH DISCLAIMS ALL REPRESENTATIONS OR WARRANTIES, EXPRESSED OR IMPLIED, WITH RESPECT TO THIS DOCUMENT, INCLUDING AS TO THE VALIDITY, ACCURACY, REASONABLENESS OR COMPLETENESS OF THE INFORMATION, STATEMENTS, ASSESSMENTS, ESTIMATES AND PROJECTIONS, ANY WARRANTIES OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE ARISING OUT OF THE USE OF ALL OR ANY OF THIS DOCUMENT. CRISIL COALITION GREENWICH ACCEPTS NO LIABILITY WHATSOEVER FOR ANY DIRECT, INDIRECT OR CONSEQUENTIAL LOSS OR DAMAGE OF ANY KIND ARISING OUT OF THE USE OF ALL OR ANY OF THIS DOCUMENT.

Crisil Coalition Greenwich is a part of Crisil Ltd., an S&P Global company. ©2026 Crisil Ltd. All rights reserved.