

# Competitive Strategies for Active Managers

September 13, 2017 Executive Summary:

ACTIVE PORTFOLIO
MANAGERS RECOGNIZE
THAT OUTPERFORMANCE
IS ULTIMATELY THE BEST
WAY TO COMPETE WITH
THEIR PASSIVE
COUNTERPARTS

ALTERNATIVE DATA CAN
HELP ACTIVE MANAGERS
IMPROVE RISK/RETURN
PROFILES, BUT ONLY

28%
ARE CURRENTLY
USING THIS DATA

More than 88% of U.S. active large-cap funds underperformed the S&P 500 over the last five years. In Europe and Japan, 74% of active large-cap funds underperformed similar index benchmarks over the same period<sup>1</sup>. Given this framework, investors have been shifting money into passive, index-tracking strategies and pushing back on the fees they are being charged.

In this Greenwich Associates research report, we examine these dynamics more closely and discuss how active asset managers can adjust to the ongoing shift toward passive. We will explore the techniques and data sets portfolio managers are utilizing to improve performance, the key traits of successful portfolio managers and potential opportunities for asset managers to diversify their product suite to attract new assets.

1 http://us.spindices.com/SPIVA/#/

### Methodology:

From March to May 2017, Greenwich Associates interviewed 68 portfolio managers, chief investment officers and analysts at asset management companies across the United States, Europe and Asia. Interviews consisted of a series of quantitative and qualitative questions regarding the current challenges facing the industry and competitive strategies for client retention and fund performance against broad market benchmarks. This research was commissioned by FactSet.



Note: May not total 100% due to rounding, Based on 68 responses for institution AUM, 67 for respondent role, and 68 for investment style. Source: Greenwich Associates 2017 Active and Passive Investing Study



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